

Plenary IV: Technological Innovation

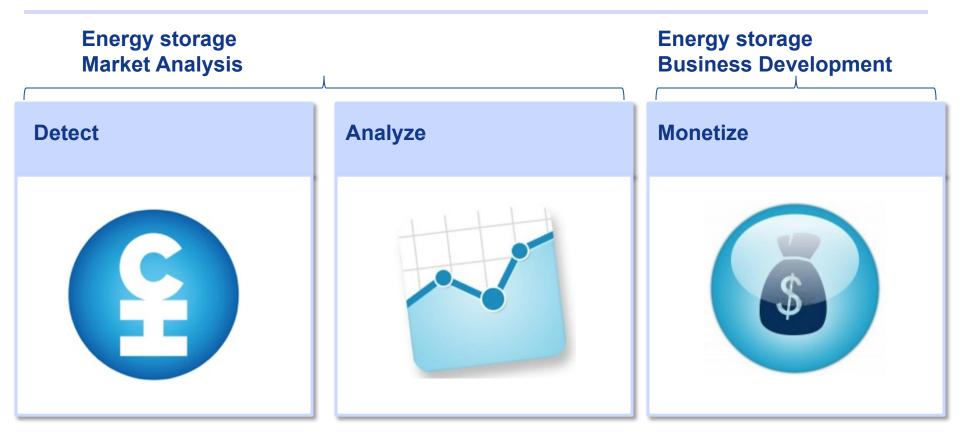
Energy Storage -> future potential

May 12th 2016



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Clean Horizon was started in 2009 and is the world's sole consultancy specifically dedicated to energy storage



Detect weak signals

- Emerging technologies
- Emerging start-ups

Provide expert analysis

- Energy storage market segment watch
- Energy storage regulatory analysis

Monetize energy storage

Business model analysis

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- Channel partners introductions
- Lead generation

Money, money, money... and the rest

Why INVEST in storage (B2B) ?

- ... Because storage SAVES money
- Optimize generation costs = fuel savings
- Optimize grid operations (thus entailing less need for generation to balance the grid, back to fuel savings, mostly)
- Optimize customer energy bill (thus back to fuel savings, mostly)

Or because it has another value

- Better power quality
- Resiliency in case of outage

Why SPEND on storage (B2C) ?

- Consumers buy "stuff". Sometimes it is rational, sometimes it is not (why do people by Porsche?)
- We won't talk too much about consumers here

So storage will happen if companies invest or if consumers spend. We'll focus on investment.

Fuel savings: the diesel example (mostly developing world and islands)

1 MWh needs approx 300 to 500 Liters of diesel

So at 0.75 USD/liter (a not so bad proxy)

1 MWh produced by an engine costs 225 to 375 USD (that's 22.5 to 37.5 cents/kWh for generation only)

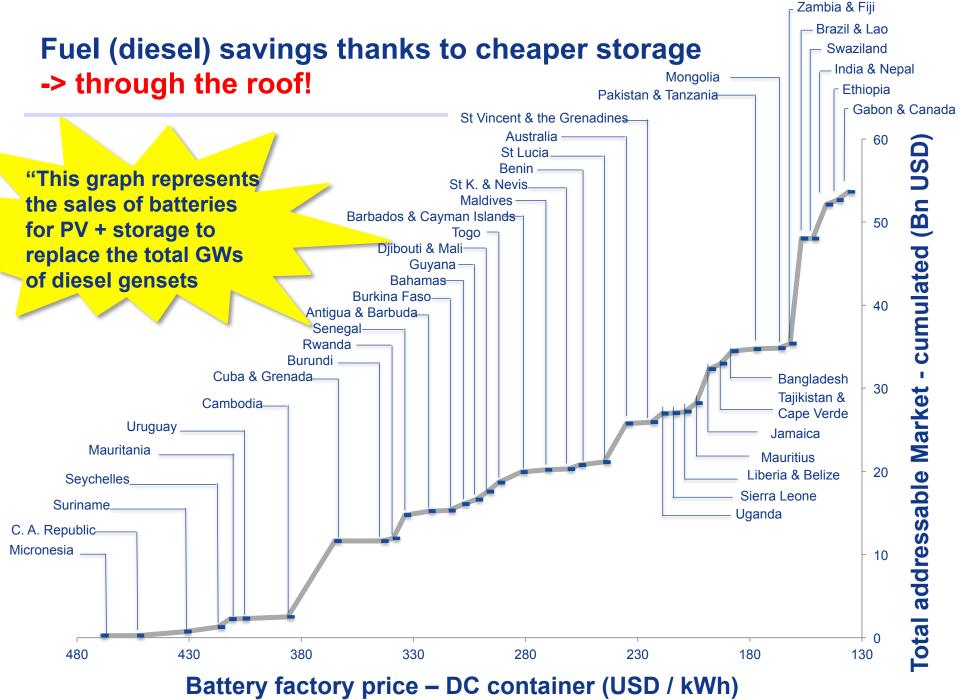
Saving diesel is a pretty good business model !

PV is a good start PV + Storage brings it home

Fuel (diesel) savings thanks to cheaper storage (mostly developing world and islands)

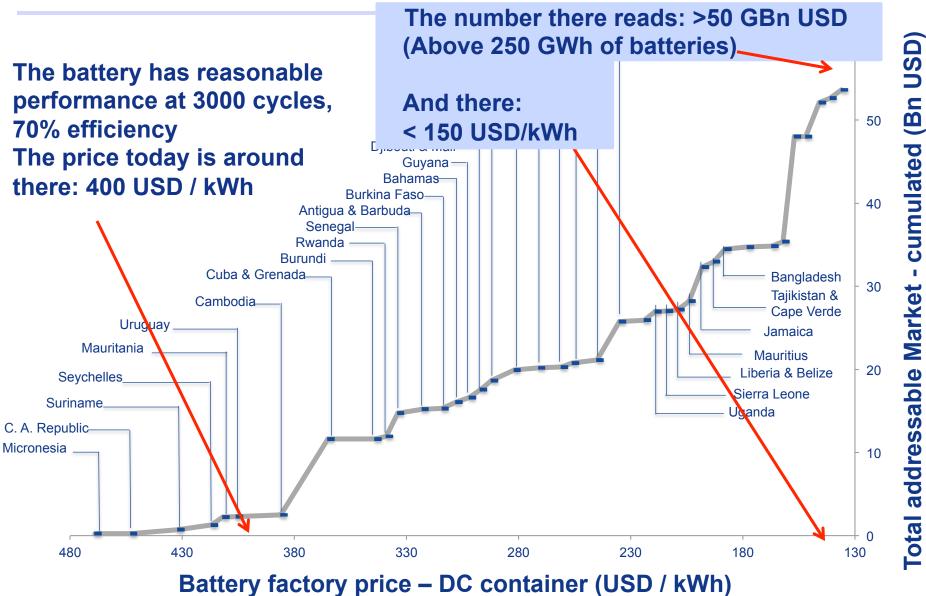
Cheaper PV and cheaper storage can make this happen*

* Assuming you can finance ;-)



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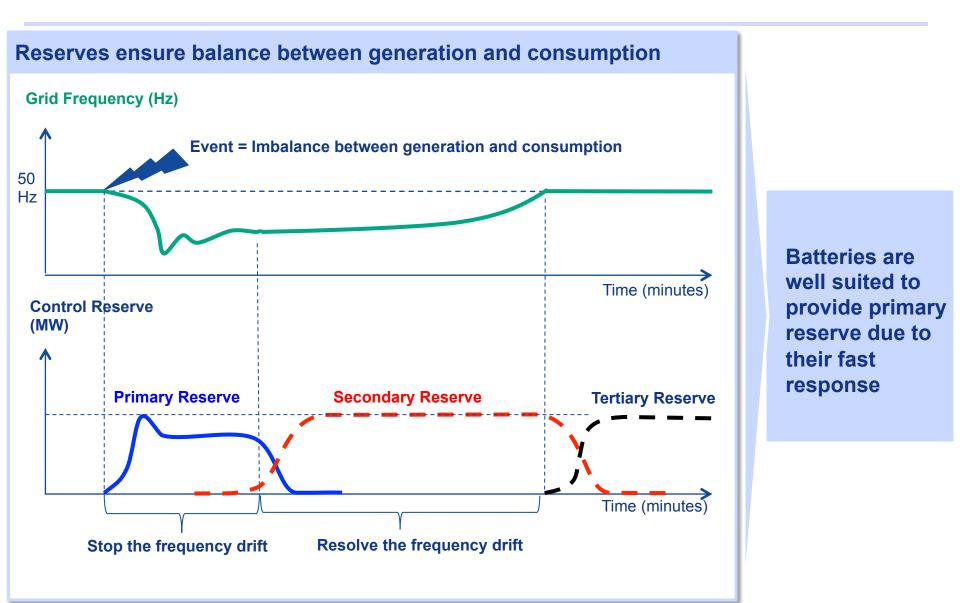
Fuel (diesel) savings thanks to cheaper storage -> through the roof!



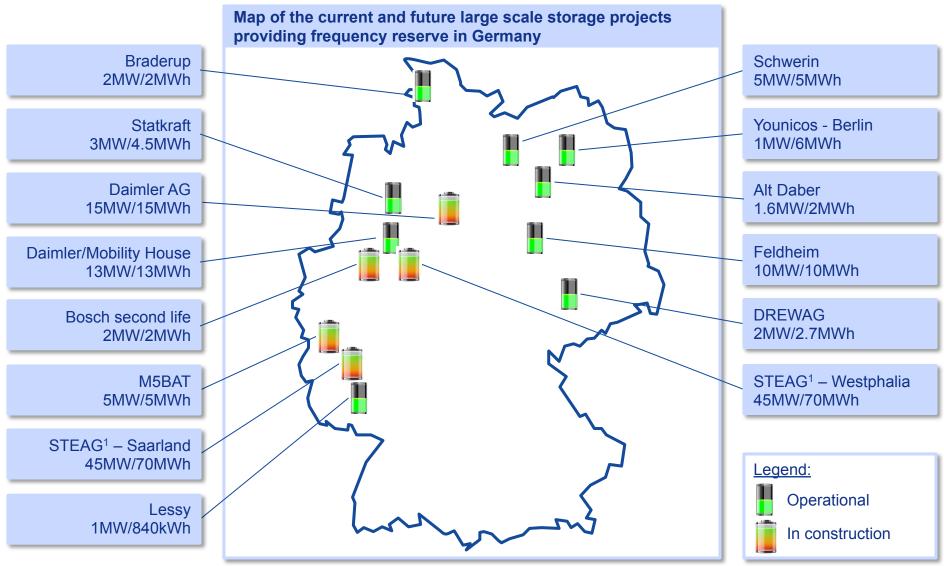
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OK, this was for offgrid – weak grid regions. What about strong grid regions such as Europe?

Working principle of the provision of primary reserve



Batteries are therefore flourishing on the German landscape: More than 150MW of storage will be operational by the end of the year



Note:1. STEAG's projects are actually constituted of 6 different installations, 15MW each

So, in a strong grid region, the rationale remains limited and is more linked to optimizing the system operation

And even at 150 \$/kWh, we would need PV to be 50% of its present cost to achieve a LCOE ov PV + storage of around 5-7 c€/kWh... which does not compare so well with efficient thermal.

=> So its is quite unlikely we will see massive deployment at the generation level in strong grid regions

Unless new regulations come and create a new value for storage...



(Small local plants can be distributed across a country)

Renewables are AUTONOMOUS

(No need from external resources)

And with storage, renewables can be FIRM

> (Economic, firm power for a few hours)

Rewenables and storage complement existing, integrated, grids by making them RESILIENT to external threats But today resiliency has no value. And tomorrow? -> A scenario study for 2050 made by DHL in 2012*

A scenario study for 2050 made by DHL in 2012*, 5 scenarios. Scenario 5: "Global Resilience – Local adaptation"

Resiliency to catastophic weather events, terrorism, cybersecurity threats Only distributed renewables coupled with (some) storage can provide real resilience to the electricity sector

If this resilient world materializes and regulators place a market value on (or an obligation of) resilience, then storage will be adopted massively in « strong-grid » regions

"Logistics 2050, http://www.dhl.com/en/about_us/logistics_insights/studies_research/logistics_2050.html#.VzOz4GbZGes CONFIDENTIAL - Copyright © 2015 Clean Horizon Consulting

A conclusion: Looking forward

Offgrid and developing nations As storage prices go down, developing nations, islands and any locations relying on engines will end up adopting renewable + storage

<u>Strong-grid</u> <u>regions</u>	 For more mature markets, storage will most likely provide optimization of system operations in the short to medium term In the long run, storage will be a game changer if new functions such as resiliency become valuable – today, it is not really the case And one last thing: consumers may kick in as well, either for economic or grid defection reasons Or just because they like it.
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Feel free to contact us for more information!

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